

**Scheme of Delegation and Executive Authority**

**1. Areas Where External Approval Is Required**

<b>Theme(s)</b>	<b>Charter/Statute/ Ordinance (Clause Number)</b>	<b>Power / Duty</b>	<b>Committee / Person where Final Authority Rests</b>	<b>Specific Nature of Delegation/Power (where appropriate)</b>	<b>Comments/Further Information</b>
Corporate Governance	Charter (19)	Amendment and alteration to Charter.	<ul style="list-style-type: none"> <li>Privy Council</li> </ul>	<ul style="list-style-type: none"> <li>The Council may at any time add to, amend or alter the provisions of this Charter by a special resolution and such addition, amendment or alteration shall only become effectual upon the approval of the Privy Council.</li> </ul>	<ul style="list-style-type: none"> <li>A special resolution means a resolution passed at a meeting of the Council by not less than three-fourths of the members present and voting.</li> <li>Statute 10.2.1 states Council cannot delegate its powers to “amend, vary or revoke the Charter and Statutes”.</li> </ul>
Corporate Governance	Charter (15)	Amendment, alteration and repeal of Statutes.	<ul style="list-style-type: none"> <li>Privy Council</li> </ul>	<ul style="list-style-type: none"> <li>The Council may at any time add to, amend, alter or repeal the Statutes by ordinary resolution provided that such Statutes shall not be effective until approved by the Privy Council.</li> </ul>	<ul style="list-style-type: none"> <li>Any ordinary resolution means a resolution passed at a meeting of the Council by a majority of the members present and voting.</li> <li>Statute 10.2.1 states Council cannot delegate its powers to “amend, vary or revoke the Charter and Statutes”.</li> </ul>
Corporate Governance	Ordinance 3 (The Chancellor) (3.1)	Appointment of the Chancellor.	<ul style="list-style-type: none"> <li>University Visitor</li> </ul>	<ul style="list-style-type: none"> <li>The Chancellor shall be appointed by the Council, but to be effective the appointment must be approved by the University Visitor.</li> </ul>	<ul style="list-style-type: none"> <li>An appointment will be made following a nomination and selection process carried out as Council sees fit.</li> <li>Clause 8 of the Charter states “There shall be a Chancellor of the University who shall be ex officio head of the University”.</li> <li>Statute 2.1 states “The Chancellor shall be appointed by the Council in accordance with the Ordinances”.</li> <li>Statute 9.1.1 states Council has the power and duty “To appoint a Chancellor, a President who shall act as Chair of the Council, and a Vice-President of the Council”.</li> <li>Ordinance 3.2 states “The Chancellor shall hold office for such period as the Council may determine”.</li> </ul>

**2. Matters Reserved to the Council (that cannot be delegated)**

<b>Theme(s)</b>	<b>Charter/Statute/ Ordinance</b>	<b>Power/ Duty</b>	<b>Committee/Person where Final Authority Rests</b>	<b>Specific Nature of Delegation/Power (where appropriate)</b>	<b>Comments/Further Information</b>
Corporate Governance	Charter (11)	Overall management and administration of the University and its affairs.	<ul style="list-style-type: none"> <li>Council</li> </ul>	<ul style="list-style-type: none"> <li>There shall be a Council of the University which, subject to the Statutes, shall be the governing body of the University responsible for the management and administration of the whole revenue and property of the University and the conduct of all the affairs of the University.</li> </ul>	

Corporate Governance	Ordinance 4 (4.1)	Appointment of the Vice-Chancellor including agreement and monitoring of delegation of authority to the Vice-Chancellor.	<ul style="list-style-type: none"> <li>• Council</li> </ul>	<ul style="list-style-type: none"> <li>• The Vice-Chancellor shall be appointed by the Council after consideration of a report of a Joint Committee of which the President of Council shall be a member ex officio and Chair and of which the other members shall be nominated in equal numbers by the Council and the Senate.</li> </ul>	<ul style="list-style-type: none"> <li>• Clause 9 of the Charter states “There shall be a Vice-Chancellor of the University who shall be the principal Academic and Administrative Officer of the University and ex officio Chair of the Senate”.</li> <li>• Statute 3.1 states “The Vice-Chancellor shall be appointed by the Council in accordance with the Ordinances”.</li> <li>• Statute 9.1.2 states Council has the power and duty “To appoint subject to any procedures from time to time set out in these Statutes and the Ordinances, the Vice-Chancellor, to monitor their performance and, if necessary, to suspend or dismiss them”.</li> <li>• Statute 10.2.2 states Council cannot delegate its powers to “appoint the Vice-Chancellor and to approve the Vice-Chancellor’s terms and conditions of appointment”.</li> </ul>
Corporate Governance	Ordinance 5 (The President and Vice-President of Council) (5.1)	Appointment of the President and Vice-President of Council.	<ul style="list-style-type: none"> <li>• Council</li> </ul>	<ul style="list-style-type: none"> <li>• The President and the Vice-President of the Council shall each be appointed by the Council for a period of three years, or such shorter periods as the Council may determine.</li> </ul>	<ul style="list-style-type: none"> <li>• Appointment to each role will be made by Council following the consideration of a recommendation from Nominations Committee arising from a nominations process approved by Council.</li> <li>• Statute 4.1 states “There shall be a President of the Council of the University who shall be appointed by the Council in accordance with the Ordinances”.</li> <li>• Statute 4.2 states “There shall be a Vice-President of the Council who shall be appointed by the Council in accordance with the Ordinances and who shall deputise for the President in their absence”.</li> <li>• Statute 9.1.1 states Council has the power and duty “To appoint a Chancellor, a President who shall act as Chair of the Council, and a Vice-President of the Council”.</li> <li>• Ordinance 5.2 states “Subject to review by the University, the President and the Vice-President of the Council shall be eligible for re-appointment for further terms of office, provided that no-one shall serve continuously in this capacity for more than nine years”.</li> <li>• Ordinance 5.3 states “The President of the Council shall chair the Council and shall be ex officio a member of all Committees of the Council and all Joint Committees of the Council and the</li> </ul>

					Senate”.
Corporate Governance	Ordinance 6 (The Pro-Vice-Chancellors) (6.1)	Appointment of the Pro-Vice-Chancellors	<ul style="list-style-type: none"> <li>• Council</li> </ul>	<ul style="list-style-type: none"> <li>• Pro-Vice-Chancellors shall be appointed from time to time on behalf of the Council either from among the staff of the University or by external appointment. Procedures for the identification and appointment of Pro-Vice-Chancellors shall be approved by the Council, after consultation with the Senate.</li> </ul>	<ul style="list-style-type: none"> <li>• Ordinance 6.2 states “The Pro-Vice-Chancellors shall be assigned such duties as shall be determined by the Vice-Chancellor, shall act for the Vice-Chancellor on such occasions as the Vice-Chancellor may request and shall assist the Vice-Chancellor in such matters as the Vice-Chancellor shall from time to time determine. A Pro-Vice-Chancellor, when acting for the Vice-Chancellor, shall have all the rights as to speaking and voting as the Vice-Chancellor would have had had they been present”.</li> <li>• Ordinance 6.3 states “Pro-Vice-Chancellors designated as Executive Pro-Vice-Chancellors shall be the executive officer and public representative of a designated Faculty of the University”.</li> <li>• Ordinance 6.4 states “In accordance with the provisions of Clause 10 of the Charter, one of the Pro-Vice-Chancellors shall act as Vice-Chancellor during the temporary absence or inability of the Vice-Chancellor or during a vacancy in that office, provided that, should the period of such absence or inability or the vacancy be deemed likely to exceed a period of more than three months, the Council may forthwith appoint a Joint Committee in accordance with the provisions of Statute 3.2 to recommend to the Council the appointment of a suitable person, from the professorial members of the Senate, as Acting Vice-Chancellor for such period and on such conditions as the Council may determine”.</li> </ul>
Corporate Governance	Ordinance 7 (The Clerk to Council) (7.1)	Appointment of the Clerk to Council.	<ul style="list-style-type: none"> <li>• Council</li> </ul>	<ul style="list-style-type: none"> <li>• The Clerk to Council shall be appointed by the Council. Irrespective of other duties an individual appointed as Clerk might have in the University, in their capacity as Clerk they shall act on the instructions of and be responsible to the Council alone.</li> </ul>	<ul style="list-style-type: none"> <li>• Council will make the appointment following a nomination and what further selection process it sees fit.</li> <li>• Statute 5.1 states “There shall be an officer appointed by the Council to act as the Clerk to Council”.</li> </ul>
Corporate Governance	Statute 6 (Officers) (6.1)	Appointment of other officers.	<ul style="list-style-type: none"> <li>• Council</li> </ul>	<ul style="list-style-type: none"> <li>• There shall be other such officers of the University as the Council may from time to time determine who shall perform such functions and duties as may be decided by Council.</li> </ul>	
Corporate Governance	Statute 7 (The Auditors) (7.1)	Appointment of the Auditors.	<ul style="list-style-type: none"> <li>• Council</li> </ul>	<ul style="list-style-type: none"> <li>• The Council shall appoint an Auditor or Auditors who shall be members of a</li> </ul>	<ul style="list-style-type: none"> <li>• Statute 9.1.4 states Council has the power and duty “To appoint an Auditor</li> </ul>

				recognised supervisory body and eligible for appointment under the rules of that body, on such terms as may be determined by Council.	or Auditors who shall receive such remuneration as may be determined from time to time by the Council”. <ul style="list-style-type: none"> <li>Statute 10.2.4 states Council cannot delegate its powers to “appoint the Auditors”.</li> </ul>
Corporate Governance	Statute 9 (Powers and duties of the Council) (9.1.17)	Approval of the strategic direction of the University.	<ul style="list-style-type: none"> <li>Council</li> </ul>	<ul style="list-style-type: none"> <li>Detailed oversight of process to develop annual plans and budgets undertaken by Finance and Resources Committee.</li> </ul>	<ul style="list-style-type: none"> <li>Responsibility includes: <ul style="list-style-type: none"> <li>Approval of the medium to long term strategy for the University in whatever form this is expressed.</li> <li>Approval of annual and five year budgets and operating plans (including the capital programme).</li> <li>Monitoring of progress against the above.</li> </ul> </li> </ul>
Corporate Governance	Statute 9 (Powers and duties of the Council) (9.1.18)	Approval of the annual budget.	<ul style="list-style-type: none"> <li>Council</li> </ul>	<ul style="list-style-type: none"> <li>Detailed oversight of process to develop annual plans and budgets undertaken by Finance and Resources Committee.</li> </ul>	<ul style="list-style-type: none"> <li>This will be undertaken through the consideration and approval of annual and five year budgets and operating plans (including the capital programme).</li> </ul>
Corporate Governance	Statute 9 (Powers and duties of the Council) (9.1.19)	Monitoring of performance against plans/budgets and, for this purpose, to identify and utilise key performance indicators.	<ul style="list-style-type: none"> <li>Council</li> </ul>	<ul style="list-style-type: none"> <li>Detailed oversight of performance reporting sits with the strategic committees.</li> <li>Accountability for performance is enforced through the line management structure, with the Vice-Chancellor ultimately held to account by the Council.</li> </ul>	<ul style="list-style-type: none"> <li>Each meeting of Council receives a performance report covering both activity against plan and financial performance.</li> </ul>
Corporate Governance	Statute 9 (Powers and duties of the Council) (9.1.20)	Ensuring the establishment and monitoring of systems of control and accountability, including financial and operational controls and risk assessment, clear procedures for handling internal grievances and for managing conflicts of interest.	<ul style="list-style-type: none"> <li>Council</li> </ul>	NA	
Corporate Governance	Statute 9 (Powers and duties of the Council) (9.1.21)	Fulfilment of statutory/regulatory responsibilities.	<ul style="list-style-type: none"> <li>Council</li> </ul>	NA	<ul style="list-style-type: none"> <li>Will include: <ul style="list-style-type: none"> <li>Approval of financial statements.</li> <li>Regulatory returns to OfS, the Designated Data Body and the Designated Quality Body. Accountable Officer will sign off Data Body returns in line with Regulatory Requirements, on behalf of Council.</li> <li>Approval of the Student Protection Plan is delegated to the Education Committee.</li> <li>Responsibility for the University’s compliance with the OfS Regulatory Framework.</li> <li>The Finance and Resources Committee approves the TRAC returns, as an ‘independent committee of Council’, as required by the OfS.</li> </ul> </li> </ul>

Corporate Governance	Statute 9 (Powers and duties of the Council) (9.1.7)	Creation of Ordinances.	<ul style="list-style-type: none"> <li>• Council</li> </ul>	<ul style="list-style-type: none"> <li>• Council has the power and duty to make Ordinances for any matters for which Ordinances are authorised to be made.</li> </ul>	<ul style="list-style-type: none"> <li>• Statute 10.2.5 states Council cannot delegate its powers to “make material amendments to Ordinances”.</li> </ul>
Corporate Governance	Statute 9 (Powers and duties of the Council) (9.1.8)	Creation of Regulations.	<ul style="list-style-type: none"> <li>• Council</li> </ul>	<ul style="list-style-type: none"> <li>• Council has the power and duty to make Regulations for any purposes for which Regulations are authorised to be made, except Regulations governing the courses of study and examinations, which shall be made by the Senate.</li> </ul>	
Corporate Governance	Ordinance 6 (The Pro-Vice-Chancellors) (6.4)	Appointment of an Acting Vice-Chancellor.	<ul style="list-style-type: none"> <li>• Council</li> </ul>	<ul style="list-style-type: none"> <li>• Should the Vice-Chancellor be unable to perform their duties, be absent or a vacancy in the role be deemed likely to exceed a period of more than three months, the Council may forthwith appoint a Joint Committee in accordance with the provisions of Statute 3.2 to recommend to the Council the appointment of a suitable person, from the professorial members of the Senate, as Acting Vice-Chancellor for such period and on such conditions as the Council may determine.</li> </ul>	<ul style="list-style-type: none"> <li>• Clause 10 of the Charter states “There shall be one or more Pro-Vice-Chancellors of the University. Subject to the provisions of the Statutes and the Ordinances, one of the Pro-Vice-Chancellors shall act as Vice-Chancellor during the temporary absence or inability of the Vice-Chancellor”.</li> </ul>
Corporate Governance	Ordinance 20 (Appointment, Election and Tenure of Office of Members of the Council) (20.2)	Appointment of Lay Members of Council.	<ul style="list-style-type: none"> <li>• Council</li> </ul>	<ul style="list-style-type: none"> <li>• Nominations for the appointment of Lay Members of the Council shall be made to the Council by a Nominations Committee which shall establish procedures for identifying appropriate individuals to fill Lay Member roles. Employees or students of the University shall not be eligible to become Lay Members of the University Council. If a casual vacancy for a Lay Member should occur, the Nominations Committee shall be responsible for recommending whether the vacancy should be filled for the remaining period of the original term or for a full three-year term.</li> </ul>	<ul style="list-style-type: none"> <li>• Statute 8.1.2 states “There will be Thirteen Lay Members [of Council] (including the President and Vice-President of the Council) appointed by the Council in accordance with the Ordinances”.</li> <li>• Ordinance 20.1 states “Lay members of the Council appointed in accordance with Statute 8.1.2, shall be appointed for a term of office of three years and may be re-appointed for up to two further three-year terms. Subject to the provisions of Clause 5.2 of Ordinance 5, if appointed as the President or the Vice-President of the Council, the maximum continuous period of service that a Lay Member may serve on the Council shall be twelve years but this would only be in exceptional circumstances. Following the completion of such maximum terms of office, individuals shall not be eligible for re-appointment as President, Vice-President or a Lay Member of the Council, until a period of three years has elapsed”.</li> </ul>
Corporate Governance	Ordinance 20 (Appointment, Election and Tenure of Office of Members of the	Appointment of non-elected Senate members and a member of the Professional Services staff to Council.	<ul style="list-style-type: none"> <li>• Council</li> </ul>	<ul style="list-style-type: none"> <li>• The two Senate representatives and one member of Professional Services staff on the Council appointed by the Council shall be appointed on the recommendation of the Nominations</li> </ul>	<ul style="list-style-type: none"> <li>• Ordinance 20.5 states “Members of the Senate or Professional Services staff appointed or elected to the Council shall serve for a period of three years and on completion of their terms of</li> </ul>

	Council) (20.3)			Committee.	
Corporate Governance	Ordinance 20 (Appointment, Election and Tenure of Office of Members of the Council) (20.4)	Appointment of elected Senate members to Council.	<ul style="list-style-type: none"> <li>Council</li> </ul>	<ul style="list-style-type: none"> <li>The member of the Council elected by the Senate shall be elected by and from among the elected members of the Senate. Elections shall be conducted by the University Secretary and General Counsel in accordance with protocols agreed by the Senate and the Council.</li> </ul>	<p>office shall be eligible for re-appointment or re-election, provided that the maximum period of continuous service by a Senate or Professional Services staff representative on Council shall be nine years, after which they shall not be eligible for re-appointment or re-election until a period of three years has elapsed. Should an appointed or elected representative of the Senate or Professional Services staff representative on the Council cease to be a member of the Senate or Professional Services staff, they shall also cease to be a member of the Council”.</p> <ul style="list-style-type: none"> <li>Ordinance 20.6 states “If a casual vacancy should occur in the Senate or Professional Services staff appointed membership of the Council, the person appointed to fill the vacancy shall normally be appointed for the remaining period of the original term. Should a casual vacancy occur for the Senate-elected member of Council, a by-election shall normally be held and the person elected to fill the vacancy will be elected for a three-year term”.</li> </ul>
Corporate Governance	Charter 17	Creation, amendment and repeal of Ordinances and Regulations.	<ul style="list-style-type: none"> <li>Council</li> </ul>	<ul style="list-style-type: none"> <li>The Council may make Ordinances and Regulations (except Regulations governing courses of study and examinations which shall be made by the Senate) and may amend or repeal any Ordinances and Regulations so made.</li> </ul>	<ul style="list-style-type: none"> <li>In matters relating to teaching and research, Ordinances shall be submitted to the Council on the recommendation of the Senate.</li> </ul>
Corporate Governance Education	Statute 12 (The Guild of Students) (12.3)	Review of the constitution of the Guild of Students.	<ul style="list-style-type: none"> <li>Council</li> </ul>	<ul style="list-style-type: none"> <li>The constitution of the Guild of Students must be reviewed by the Council every five years, and any changes to the constitution must be approved by Council.</li> </ul>	<ul style="list-style-type: none"> <li>Detailed oversight will take place through the Guild Liaison Committee, which will make recommendations for Council’s approval.</li> </ul>

### 3. Delegation Directly Involving Council and Senate

Theme(s)	Charter/Statute/ Ordinance (Clause Number)	Power/Duty	Committee/ Person where Final Authority Rests	Specific Nature of Delegation/Power (where appropriate)	Comments/Further Information	
People and Organisational Development  Corporate Governance	Statute 9 (Powers and duties of the Council) (see also Ordinances 3-16) (9.1.3)	To appoint such office holders and new staff having such powers and duties and upon such terms and conditions as the Council may see fit.	<ul style="list-style-type: none"> <li>• Selection Committees</li> </ul>	<ul style="list-style-type: none"> <li>• Appointment of staff.</li> </ul>	<p>Selection Committees must be constituted for these purposes, in accordance with the relevant HR procedures.</p> <p>Any title given to a Personal Chair should be agreed at Faculty level and then by the Standing Committee on Personal Chairs at the time it approves the promotion.</p> <p><b>This delegation does not include:</b></p> <ul style="list-style-type: none"> <li>• Appointment of the Chancellor, President and Vice-President of the Council, the Vice-Chancellor, the Clerk to Council and the Auditors, which appointments the Council reserves unto itself. Likewise, persons holding these offices are required to submit their resignations to the Council and it would be the Council which would dismiss or remove them from office. Provisions relating to the dismissal of other staff are contained in the procedures required under the provisions of Ordinance 12.</li> </ul>	
			<ul style="list-style-type: none"> <li>• Standing Committees for Personal Chairs and Readerships</li> </ul>	<ul style="list-style-type: none"> <li>• Appointments to Personal Chairs and Readerships.</li> </ul>		
			<ul style="list-style-type: none"> <li>• Faculty Annual Review Committees</li> </ul>	<ul style="list-style-type: none"> <li>• Promotions of academic staff.</li> </ul>		
			<ul style="list-style-type: none"> <li>• Vice-Chancellor</li> </ul>	<ul style="list-style-type: none"> <li>• Power to amend terms and conditions of individual members of staff (including promotions to Chairs, Readerships and Senior Management grade (10)) outside timetabled procedures in order to retain such staff.</li> </ul>		
			<ul style="list-style-type: none"> <li>• Remuneration Committee</li> </ul>	<ul style="list-style-type: none"> <li>• Issues of remuneration for senior staff (professorial and grade 10 Professional Services staff).</li> </ul>		
			<ul style="list-style-type: none"> <li>• Selection Committees</li> </ul>	<ul style="list-style-type: none"> <li>• Appointment to offices within the University (Pro-Vice-Chancellor, Deans, Public Orator etc).</li> </ul>		
			<ul style="list-style-type: none"> <li>• Executive Pro-Vice-Chancellor</li> </ul>	<ul style="list-style-type: none"> <li>• Transfer of named Chair title.</li> </ul>		<p>There is an agreed process for the transfer of named Chair titles which echoes the standard University recruitment processes. Where a title only is to be transferred, a case should be made to the relevant Executive Pro-Vice-Chancellor to confer the title through an internal appointment process.</p>
			<ul style="list-style-type: none"> <li>• Executive Pro-Vice-Chancellor or, in the case of professional services staff, to the Director of People and Services.</li> </ul>	<ul style="list-style-type: none"> <li>• The appointment of recognised teachers and other honorary staff.</li> </ul>		
			<ul style="list-style-type: none"> <li>• Vice-Chancellor</li> </ul>	<ul style="list-style-type: none"> <li>• The appointment of Visiting Professors and the conferment of the title of Emeritus Professor.</li> </ul>		<ul style="list-style-type: none"> <li>• On the recommendation of the Executive Pro-Vice-Chancellor of the relevant Faculty.</li> </ul>
<ul style="list-style-type: none"> <li>• Executive Pro-Vice-Chancellor or their Faculty Management Team.</li> </ul>	<ul style="list-style-type: none"> <li>• The appointment of External Examiners.</li> </ul>					

			<ul style="list-style-type: none"> <li>Pro-Vice-Chancellor for Education</li> </ul>	<ul style="list-style-type: none"> <li>The appointment of External Examiners for programmes leading to the University's awards delivered wholly or partly at the University's partner institutions.</li> </ul>	
			<ul style="list-style-type: none"> <li>Vice-Chancellor</li> </ul>	<ul style="list-style-type: none"> <li>The appointment of individuals to represent the University on outside bodies.</li> </ul>	
Corporate Governance	Statute 9 (Powers and duties of the Council) (9.1.7)	To make Ordinances for any matters for which Ordinances are authorised to be made.	<ul style="list-style-type: none"> <li>Vice-Chancellor</li> </ul>	<ul style="list-style-type: none"> <li>May approve minor changes to update Ordinances and Regulations or reflect separately approved changes to policy, academic programmes etc.</li> </ul>	<ul style="list-style-type: none"> <li>Council reserves the right to make new Ordinances and Regulations (except Regulations governing the courses of study and examinations which are made by the Senate) or to make material changes to the Ordinances and Regulations.</li> </ul>
Corporate Governance	Statute 9 (Powers and duties of the Council) (9.1.8)	To make Regulations for any purpose for which Regulations are authorised to be made, except Regulations governing the courses of study and examinations, which shall be made by the Senate.	<ul style="list-style-type: none"> <li>Vice-Chancellor</li> </ul>	<ul style="list-style-type: none"> <li>May approve minor changes to update Ordinances and Regulations or reflect separately approved changes to policy, academic programmes etc.</li> </ul>	<ul style="list-style-type: none"> <li>Council reserves the right to make new Ordinances and Regulations (except Regulations governing the courses of study and examinations which are made by the Senate) or to make material changes to the Ordinances and Regulations.</li> </ul>
Education Research	Statute 9 (Powers and duties of the Council) (9.1.9)	To oversee the academic endeavours of the University; to ensure that there is an effective framework in place to manage the quality of learning and teaching and to maintain academic standards; and to ensure that the welfare of students is secured.	<ul style="list-style-type: none"> <li>Senate and its committees</li> </ul>	<ul style="list-style-type: none"> <li>Detailed oversight.</li> </ul>	<ul style="list-style-type: none"> <li>The Council retains responsibility for these matters, receiving annual reports on quality assurance, student conduct and student complaints and appeals, as well as other ad hoc reports, as required. Council reserves the right to approve major academic partnerships and developments and the renewal of such partnerships and developments.</li> <li>Statutory duties relating to the governance and oversight of the Guild of Students are fulfilled by the Council.</li> </ul>
			<ul style="list-style-type: none"> <li>Senior Leadership Team</li> </ul>	<ul style="list-style-type: none"> <li>Power to grant approval for smaller scale academic partnerships, with detailed scrutiny and approval being given as set out in the detailed guidance on committee powers.</li> <li>Power to approve operational arrangements to support student welfare.</li> </ul>	
			<ul style="list-style-type: none"> <li>Finance and Resources Committee (in relation to financial and planning policies)</li> </ul>	<ul style="list-style-type: none"> <li>The power to approve and amend non-academic policies.</li> </ul>	
			<ul style="list-style-type: none"> <li>Senior Leadership Team</li> </ul>	<ul style="list-style-type: none"> <li>The power to approve minor amendments to all non-academic policies.</li> </ul>	
Corporate Governance Education	Statute 9 (Powers and duties of the Council) (9.1.10)	To govern, manage and regulate the finances, accounts, investments, property, business and all the affairs of the University so as to ensure solvency and sustainability and for that purpose to appoint bankers and any other officers or agents whom it may seem expedient to appoint.	<ul style="list-style-type: none"> <li>Finance and Resources Committee</li> </ul>	<ul style="list-style-type: none"> <li>Detailed oversight.</li> <li>Power to approve finance related policies.</li> <li>Approval of compliance with the Transparent Approach to Costing (TRAC) statement of requirements to the OfS.</li> </ul>	<ul style="list-style-type: none"> <li>The Council reserves the right: to set strategic direction; to approve all major strategies (including major strategic partnerships and developments) and the University annual budget and accounts; to commit expenditure over £15m; and to monitor performance.</li> <li>Statute 10.2.3 states Council cannot delegate its powers to "ensure the solvency of the University and safeguard its assets".</li> </ul>
			<ul style="list-style-type: none"> <li>Finance and Resources Committee</li> </ul>	<ul style="list-style-type: none"> <li>Authority to commit expenditure of between £5m and £15m.</li> <li>Authority to write debt off greater than £50k.</li> </ul>	



			<ul style="list-style-type: none"> <li>Senior Leadership Team</li> </ul>	<ul style="list-style-type: none"> <li>Executive authority to manage the affairs of the University on a day to day basis, including authority to commit expenditure on projects of a value of between £2m to £5m, is delegated to the Vice-Chancellor.</li> </ul>	
			<ul style="list-style-type: none"> <li>Vice-Chancellor</li> </ul>	<ul style="list-style-type: none"> <li>Power to exercise their executive authority to manage the affairs of the University through the Senior Leadership Team, either collectively or by delegation to individual members of it.</li> </ul>	
			<ul style="list-style-type: none"> <li>Senior Leadership Team</li> </ul>	<ul style="list-style-type: none"> <li>The setting of tuition fees and approval of scholarships and bursary schemes.</li> </ul>	
			<ul style="list-style-type: none"> <li>The Chair of the Student Intake Strategy Group</li> </ul>	<ul style="list-style-type: none"> <li>Powers to approve expenditure on fee waivers, scholarships and bursaries of up to £50,000.</li> </ul>	
Corporate Governance	Statute 9 (Powers and duties of the Council) (9.1.11)	To invest any moneys of the University in accordance with all relevant laws and for those purposes the Council shall have the authority to enter into any financial instrument which is ancillary or incidental to the exercise of such powers.	<ul style="list-style-type: none"> <li>Investments Sub-Committee</li> </ul>	<ul style="list-style-type: none"> <li>For investments portfolio.</li> </ul>	<ul style="list-style-type: none"> <li>The Council retains responsibility for approving changes to the University's Ethical Investment Policy.</li> </ul>
			<ul style="list-style-type: none"> <li>Finance and Resources Committee</li> </ul>	<ul style="list-style-type: none"> <li>Investment portfolio decisions of a value up to £15m.</li> </ul>	
			<ul style="list-style-type: none"> <li>Chief Financial Officer</li> </ul>	<ul style="list-style-type: none"> <li>Other unapplied income.</li> </ul>	
Corporate Governance	Statute 9 (Powers and duties of the Council) (9.1.12)	To give guarantees or other appropriate undertakings.	<ul style="list-style-type: none"> <li>Finance and Resources Committee</li> </ul>	<ul style="list-style-type: none"> <li>Guarantees for amounts between £5m to £15m.</li> </ul>	
			<ul style="list-style-type: none"> <li>Senior Leadership Team</li> </ul>	<ul style="list-style-type: none"> <li>Guarantees for amounts between £2m to £5m.</li> </ul>	
			<ul style="list-style-type: none"> <li>Council</li> </ul>	<ul style="list-style-type: none"> <li>Reserves the right to approve guarantees for amounts of more than £15m.</li> </ul>	
Corporate Governance	Statute 9 (Powers and duties of the Council) (9.1.13)	To sell, buy, exchange, lease and accept leases of real and personal property on behalf of the University.	<ul style="list-style-type: none"> <li>Investments Sub-Committee</li> </ul>	<ul style="list-style-type: none"> <li>Investment property.</li> </ul>	
			<ul style="list-style-type: none"> <li>Finance and Resources Committee</li> </ul>	<ul style="list-style-type: none"> <li>Investment portfolio decisions of a value up to £15m.</li> <li>Other property of value between £5m-£15m.</li> </ul>	
			<ul style="list-style-type: none"> <li>Senior Leadership Team</li> </ul>	<ul style="list-style-type: none"> <li>Other property of value between £2m to £5m.</li> </ul>	
			<ul style="list-style-type: none"> <li>Council</li> </ul>	<ul style="list-style-type: none"> <li>Reserves the right to approve major changes (defined as being of value more than £15m) to the University's investment portfolio.</li> <li>The Property Disposal Policy aligns with the same levels.</li> <li>Any projects that could be considered sensitive or contentious should still be reported to the Finance and Resources Committee (and beyond) for approval, even if these projects are lower in value.</li> </ul>	

Estates and Sustainability	Statute 9 (Powers and duties of the Council) (9.1.14)	To provide buildings, premises, furniture and equipment and other means needed for carrying on the work of the University.	<ul style="list-style-type: none"> <li>Capital Investment Planning Group</li> </ul>	<ul style="list-style-type: none"> <li>Approval of expenditure on capital equipment cases up to £2m.</li> <li>Approval of capital business cases related to land and buildings up to £2m.</li> </ul>	
			<ul style="list-style-type: none"> <li>Digital Investment Portfolio Planning Group</li> </ul>	<ul style="list-style-type: none"> <li>Approval of digital equipment cases up to a value of £2m.</li> </ul>	
			<ul style="list-style-type: none"> <li>Finance and Resources Committee</li> </ul>	<ul style="list-style-type: none"> <li>Approval of capital projects/expenditure of a value between £5m and £15m.</li> </ul>	
			<ul style="list-style-type: none"> <li>Senior Leadership Team</li> </ul>	<ul style="list-style-type: none"> <li>Approval of capital projects/expenditure of a value between £2m to £5m.</li> </ul>	
			<ul style="list-style-type: none"> <li>Council</li> </ul>	<ul style="list-style-type: none"> <li>Reserves the right to approve capital projects/expenditure of a value of more than £15m.</li> </ul>	
Corporate Governance	Statute 9 (Powers and duties of the Council) (9.1.15)	To borrow money on behalf of the University, and for that purpose, if the Council thinks fit, to mortgage all or any part of the property of the University or to give such other security whether upon such property or otherwise as the Council thinks fit and for those purposes the Council shall have the authority to enter into any financial instrument which is ancillary to or incidental to the exercise of such powers.	<ul style="list-style-type: none"> <li>Finance and Resources Committee</li> </ul>	<ul style="list-style-type: none"> <li>For amounts between £5m-£15m.</li> </ul>	
			<ul style="list-style-type: none"> <li>Senior Leadership Team</li> </ul>	<ul style="list-style-type: none"> <li>For amounts between £2m to £5m.</li> </ul>	
			<ul style="list-style-type: none"> <li>Council</li> </ul>	<ul style="list-style-type: none"> <li>Reserves the right to approve borrowings of amounts of more than £15m.</li> </ul>	
Corporate Governance	Statute 9 (Powers and duties of the Council) (9.1.16)	To enter into, vary, carry out and cancel contracts on behalf of the University.	<ul style="list-style-type: none"> <li>Members of the Senior Leadership Team</li> </ul>	<ul style="list-style-type: none"> <li>Signatory for sealed contracts.</li> </ul>	<ul style="list-style-type: none"> <li>Requires two signatures.</li> </ul>
			<ul style="list-style-type: none"> <li>Members of the Senior Leadership Team</li> </ul>	<ul style="list-style-type: none"> <li>Signatory for contracts which do not require the University Seal.</li> </ul>	
			<ul style="list-style-type: none"> <li>Other designated signatories</li> </ul>		<ul style="list-style-type: none"> <li><a href="#">The Delegation of Signatory Authority for Research Related Agreements</a> defines who can sign research related contracts on behalf of the University.</li> </ul>
Education Research	Ordinance 27 (Affiliation, recognition and associate college status)	All the powers and duties of the Council in relation to the granting and withdrawing of affiliation, recognition and associate college status.	<ul style="list-style-type: none"> <li>Collaborative Provision Committee</li> </ul>	<ul style="list-style-type: none"> <li>Granting and withdrawing of affiliation, recognition and associate college status where the partner institution's relationship with the University relates to teaching provision.</li> </ul>	<ul style="list-style-type: none"> <li>Council would be expected to have given its approval for major new partnerships, prior to formal affiliation, recognition or associate college status having been granted.</li> <li>As Council has delegated its powers to the Collaborative Provision Committee and the Postgraduate Research Committee, Senate would not therefore make recommendations to the Council concerning affiliation, recognition and associate college status.</li> </ul>
			<ul style="list-style-type: none"> <li>Postgraduate Research Committee</li> </ul>	<ul style="list-style-type: none"> <li>Granting and withdrawing of affiliation, recognition and associate college status where the partner institution's relationship with the University relates to research degree provision.</li> </ul>	

Education Research	Ordinance 19 (The Senate) 19.5.2)	To direct and regulate the teaching and instruction within the University and the examinations held by the University.	<ul style="list-style-type: none"> <li>Senate</li> </ul>	<ul style="list-style-type: none"> <li>Oversight of academic strategy and policy.</li> </ul>	<ul style="list-style-type: none"> <li>Clause 12 of the Charter states that: "There shall be a Senate of the University which shall, subject to control by the Council as prescribed by the Statutes, oversee the teaching and research of the University".</li> <li>Statute 11.1 states "Subject to the oversight of the Council, the Senate shall be responsible for promoting research; for promoting and regulating learning and teaching; and for maintaining the quality and standards of the University's academic provision".</li> <li>Minor changes (including specific exceptions notwithstanding the provisions of a policy) to such policies can be approved by the relevant committee of Senate.</li> </ul>
			<ul style="list-style-type: none"> <li>Senate</li> </ul>	<ul style="list-style-type: none"> <li>New or significantly revised academic policies require approval by the Senate.</li> </ul>	
			<ul style="list-style-type: none"> <li>Academic Quality and Standards Committee</li> </ul>	<ul style="list-style-type: none"> <li>Minor changes to policies relating to teaching quality and standards.</li> </ul>	
			<ul style="list-style-type: none"> <li>Collaborative Provision Committee</li> </ul>	<ul style="list-style-type: none"> <li>Minor changes to policies related to collaborative provision (teaching).</li> </ul>	
			<ul style="list-style-type: none"> <li>Senior Leadership Team</li> </ul>	<ul style="list-style-type: none"> <li>Minor changes to other policies relating to students.</li> </ul>	
			<ul style="list-style-type: none"> <li>Senior Leadership Team</li> </ul>	<ul style="list-style-type: none"> <li>The setting of dates for the academic year.</li> </ul>	
Research	Ordinance 19 (The Senate) 19.5.3)	To promote research within the University and to call for reports from time to time on such research.	<ul style="list-style-type: none"> <li>Senate</li> </ul>	<ul style="list-style-type: none"> <li>Through oversight of research strategy and policy.</li> <li>New or significantly revised research policies require approval by the Senate.</li> </ul>	<ul style="list-style-type: none"> <li>Clause 12 of the Charter states that: "There shall be a Senate of the University which shall, subject to control by the Council as prescribed by the Statutes, oversee the teaching and research of the University".</li> <li>Statute 11.1 states "Subject to the oversight of the Council, the Senate shall be responsible for promoting research; for promoting and regulating learning and teaching; and for maintaining the quality and standards of the University's academic provision".</li> <li>Minor changes (including specific exceptions notwithstanding the provisions of a policy) to such policies can be approved by the relevant committee of Senate.</li> </ul>
			<ul style="list-style-type: none"> <li>Postgraduate Research Committee</li> </ul>	<ul style="list-style-type: none"> <li>Minor changes to policies relating to postgraduate research students.</li> </ul>	
			<ul style="list-style-type: none"> <li>Senior Leadership Team</li> </ul>	<ul style="list-style-type: none"> <li>Minor changes to other research-related policies.</li> </ul>	
Education Research	Ordinance 19 (The Senate) 19.5.4)	To promote the maintenance of appropriate quality and standards in the University's academic provision, including provision offered in collaboration with other institutions or organisations.	<ul style="list-style-type: none"> <li>Senate</li> </ul>	<ul style="list-style-type: none"> <li>Through oversight of the University's strategy and policies for the assurance and enhancement of standards and quality in learning and teaching.</li> <li>New or significantly revised policies relating to quality and standards require approval by the Senate.</li> </ul>	<ul style="list-style-type: none"> <li>Minor changes to such policies can be approved by the Academic Quality and Standards Committee.</li> <li>Senate receives an annual report on the quality assurance of taught provision.</li> </ul>
			<ul style="list-style-type: none"> <li>Academic Quality and Standards Committee</li> </ul>	<ul style="list-style-type: none"> <li>Minor changes to such policies relating to the assurance and enhancement of standards and quality in learning and teaching.</li> </ul>	
Education	Ordinance 19 (The Senate) 19.5.6)	To make Regulations governing courses of study and examinations and to carry them	<ul style="list-style-type: none"> <li>Senate</li> </ul>	<ul style="list-style-type: none"> <li>New or significantly amended Regulations.</li> </ul>	

		into effect.	<ul style="list-style-type: none"> <li>Vice-Chancellor</li> </ul>	<ul style="list-style-type: none"> <li>Minor changes to update Regulations or reflect separately approved changes to policy, academic programmes etc.</li> </ul>	
			<ul style="list-style-type: none"> <li>Pro-Vice-Chancellor for Education</li> </ul>	<ul style="list-style-type: none"> <li>Approval of special arrangements made for individual students which are 'notwithstanding' the provisions of Regulations (and Ordinances).</li> </ul>	<ul style="list-style-type: none"> <li>Approval is on behalf of Senate (and Council, in the case of Ordinances) as technically the Regulation or Ordinance in question is being amended on an individual and temporary basis for the student.</li> </ul>
Education Research	Ordinance 19 (The Senate) 19.5.7)	To award degrees (other than honorary degrees), diplomas, certificates and other academic awards or distinctions and, after consultation with the Council, to revoke such degrees, diplomas, certificates or other academic awards or distinctions conferred by the University, and to withdraw privileges associated therewith.	<ul style="list-style-type: none"> <li>Committee for the Award of Degrees, Diplomas and Certificates</li> </ul>	<ul style="list-style-type: none"> <li>Power to award degrees etc.</li> </ul>	
			<ul style="list-style-type: none"> <li>Vice-Chancellor</li> </ul>	<ul style="list-style-type: none"> <li>Power to award degrees etc.</li> </ul>	<ul style="list-style-type: none"> <li>Acting on behalf of Committee for the Award of Degrees, Diplomas and Certificates</li> </ul>
			<ul style="list-style-type: none"> <li>Senior Leadership Team</li> </ul>	<ul style="list-style-type: none"> <li>The setting of dates for degree ceremonies.</li> </ul>	
Education Research	Ordinance 19 (The Senate) 19.5.9)	To make proposals for new degrees, diplomas, certificates and other academic awards and distinctions.	<ul style="list-style-type: none"> <li>Senate</li> </ul>	<ul style="list-style-type: none"> <li>Approval of the introduction of a new award (e.g. Bachelor of Science).</li> </ul>	<ul style="list-style-type: none"> <li>For the avoidance of doubt, it should be noted that this provision relates to new awards rather than new programmes of study. While Senate would approve the introduction of a new award (e.g. Bachelor of Science), new programmes of study are approved by the University Approval Panel, except for programmes involving collaborative provision which are approved by the Collaborative Provision Committee. Proposals for collaborative partnerships to deliver pure research degree provision (MPhil/PhD/MD) are approved by the Postgraduate Research Committee, although, if these involve the creation of a new joint award, this will require the approval of Senate.</li> </ul>
			<ul style="list-style-type: none"> <li>Senate</li> </ul>	<ul style="list-style-type: none"> <li>Approval of a new joint award, based on partnerships to deliver pure research degree provision.</li> </ul>	
Education	Ordinance 19 (The Senate) 19.5.10)	To regulate the admission of students to the University and their continuance therein.	<ul style="list-style-type: none"> <li>Senate</li> </ul>	<ul style="list-style-type: none"> <li>New or significantly amended admissions policies/codes of practice.</li> </ul>	
			<ul style="list-style-type: none"> <li>Student Intake Strategy Group</li> </ul>	<ul style="list-style-type: none"> <li>Delegated authority to approve minor amendments to existing policies/codes of practice relating to the recruitment and admission of students.</li> </ul>	
			<ul style="list-style-type: none"> <li>Senior Leadership Team</li> </ul>	<ul style="list-style-type: none"> <li>Strategic decisions relating to student intakes and offer levels (including decisions about strategy for Confirmation and Clearing) and fee levels.</li> </ul>	

Education Research	Ordinance 19 (The Senate) 19.5.11)	To oversee the appointment and work of External Examiners.	<ul style="list-style-type: none"> <li>Executive Pro-Vice-Chancellor or Faculty Management Team</li> </ul>	<ul style="list-style-type: none"> <li>The appointment of External Examiners.</li> </ul>	<ul style="list-style-type: none"> <li>An overview of external examining is included in the annual report on the quality assurance of taught provision which is submitted to Senate and Council.</li> </ul>
			<ul style="list-style-type: none"> <li>Pro-Vice-Chancellor for Education</li> </ul>	<ul style="list-style-type: none"> <li>Approval of the establishment of new external examiner posts.</li> </ul>	
			<ul style="list-style-type: none"> <li>Pro-Vice-Chancellor for Education</li> </ul>	<ul style="list-style-type: none"> <li>Appointment of external examiners for provision taught wholly or partly at partner institutions and leading to the University's awards.</li> </ul>	
			<ul style="list-style-type: none"> <li>Pro-Vice-Chancellor for Education</li> </ul>	<ul style="list-style-type: none"> <li>Appointments made notwithstanding the Code of Practice on External Examiners.</li> </ul>	
			<ul style="list-style-type: none"> <li>Senate</li> </ul>	<ul style="list-style-type: none"> <li>New or significantly amended policies on external examining.</li> </ul>	
Education	Ordinance 19 (The Senate) 19.5.12)	To determine, subject to any conditions made by the Founders and accepted by the Council, the times, mode and conditions of competition for fellowships, studentships, scholarships and prizes and to award the same.	<ul style="list-style-type: none"> <li>Relevant Executive Pro-Vice-Chancellor or Faculty Management Team</li> </ul>	<ul style="list-style-type: none"> <li>Approval of fellowships etc. which are Faculty or School-specific.</li> </ul>	<ul style="list-style-type: none"> <li>Includes delegated powers to approve any necessary Regulations.</li> </ul>
			<ul style="list-style-type: none"> <li>Senior Leadership Team</li> </ul>	<ul style="list-style-type: none"> <li>Approval of institution-wide bursary and scholarships schemes.</li> </ul>	
Education	Ordinance 19 (The Senate) 19.5.13)	To regulate and superintend the discipline of students in the University.	<ul style="list-style-type: none"> <li>Senate</li> </ul>	<ul style="list-style-type: none"> <li>To recommend for approval to Council new policies and major changes to policies relating to student conduct.</li> </ul>	<ul style="list-style-type: none"> <li>Senate and Council will receive an annual report on student disciplinary cases.</li> </ul>
			<ul style="list-style-type: none"> <li>Senate appointed individuals serving on bodies constituted for the purpose.</li> </ul>	<ul style="list-style-type: none"> <li>Consideration of student discipline cases.</li> </ul>	
Corporate Governance Education Research	Ordinance 19 (The Senate) 19.5.14)	To report to Council on any Statute and Ordinance and on all proposed changes of Statutes and Ordinances and on any academic matter.	<ul style="list-style-type: none"> <li>Vice-Chancellor</li> </ul>	<ul style="list-style-type: none"> <li>Approval of minor (non-substantive or consequential) changes to Ordinances.</li> </ul>	<ul style="list-style-type: none"> <li>This power is delegated by Council on the recommendation of the relevant committee. Senate, therefore, would not report to Council on such minor changes.</li> </ul>
Education	Ordinance 24 (Students' Admission, Studies and Conduct) (24.1)	Students admitted to study at the University shall, at their initial registration as students of the University, agree to abide by all the relevant rules, regulations, policies and codes of practice of the University. These shall include, but may not be limited to, rules, regulations, policies and codes of practice relating to:  Admissions and Registration* Attendance* Complaints and Appeals Conduct and Discipline Diversity and Equality	<ul style="list-style-type: none"> <li>Senate</li> </ul>	<ul style="list-style-type: none"> <li>Approval of rules, regulations, policies and codes of practice in relation to: <ul style="list-style-type: none"> <li>- Admissions and Registration*</li> <li>- Attendance*</li> <li>- Examinations and Assessment*</li> <li>- Payment of Fees*</li> <li>- Progress in Studies*</li> <li>- Suspension of Studies*</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Although Clause 24.2 of this Ordinance states that all relevant rules, regulations, policies and codes of practice shall have the same force as Ordinances (which must be approved by Council), any rules, regulations, policies and codes of practice relating to the areas marked with an asterisk opposite may be approved by the Senate without recourse to the Council.</li> </ul>
			<ul style="list-style-type: none"> <li>** Health and Safety Governance Committee</li> </ul>	** Health and Safety: On behalf of Council, approval of new institutional health and safety	** Council retains oversight of the University Health and Safety Policy.

		<p>Examinations and Assessment*</p> <p>Fitness to Practise</p> <p>Fitness to Study</p> <p>Freedom of Speech</p> <p>Health and Safety **</p> <p>IT Services</p> <p>Library</p> <p>Payment of Fees*</p> <p>Progress in Studies*</p> <p>Student Contracts ***</p> <p>Suspension of Studies*</p> <p>UKVI Student Route Compliance</p>	<p>*** Consumer Protection Law Compliance Working Group (on behalf of Senior Leadership Team)</p>	<p>codes of practice and policies, as well as major amendments to existing codes of practice and policies.</p> <p>*** Undertake annual reviews of the Programme Terms and Conditions document (student contract) and may approve minor changes, recommending major changes to the Senior Leadership Team.</p>	<p>*** Delegation relates to contractual arrangements (both on campus and online) and excludes the regulations, policies and procedures referred to within.</p>
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